



COMPANY PERSPECTIVE

EL PUERTO DE LIVERPOOL

2Q26

 Liverpool

 Suburbia

 BOUTIQUES

 GLAM

 GALERIAS

 Negocios
FINANCIEROS

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El Puerto de Liverpool is a top unified commerce retail group, renowned for its integrated ecosystem that **combines digital channels and brick-and-mortar shopping experiences in Mexico.**

OUR INTEGRATED BUSINESS UNITS

Retail	Financial	Real Estate	GLAM ¹
125 Liverpool Stores	6.5 million Liverpool Credit Cards	30 Shopping Centers	Wholesale Business Line
72 Liverpool Express Stores	2.4 million Suburbia Credit Cards	94.1% Occupancy Rate	Multibrand Expansion Capacity
196 Suburbia Stores	\$75,248 Gross Portfolio Balance	1.04M sqmt GLA	Seven Brands Portfolio
173 Boutiques	4.7% NPLs Rate	+2,600 Tenants	Distribution Omnichannel Third-Party

REVENUE SHARE



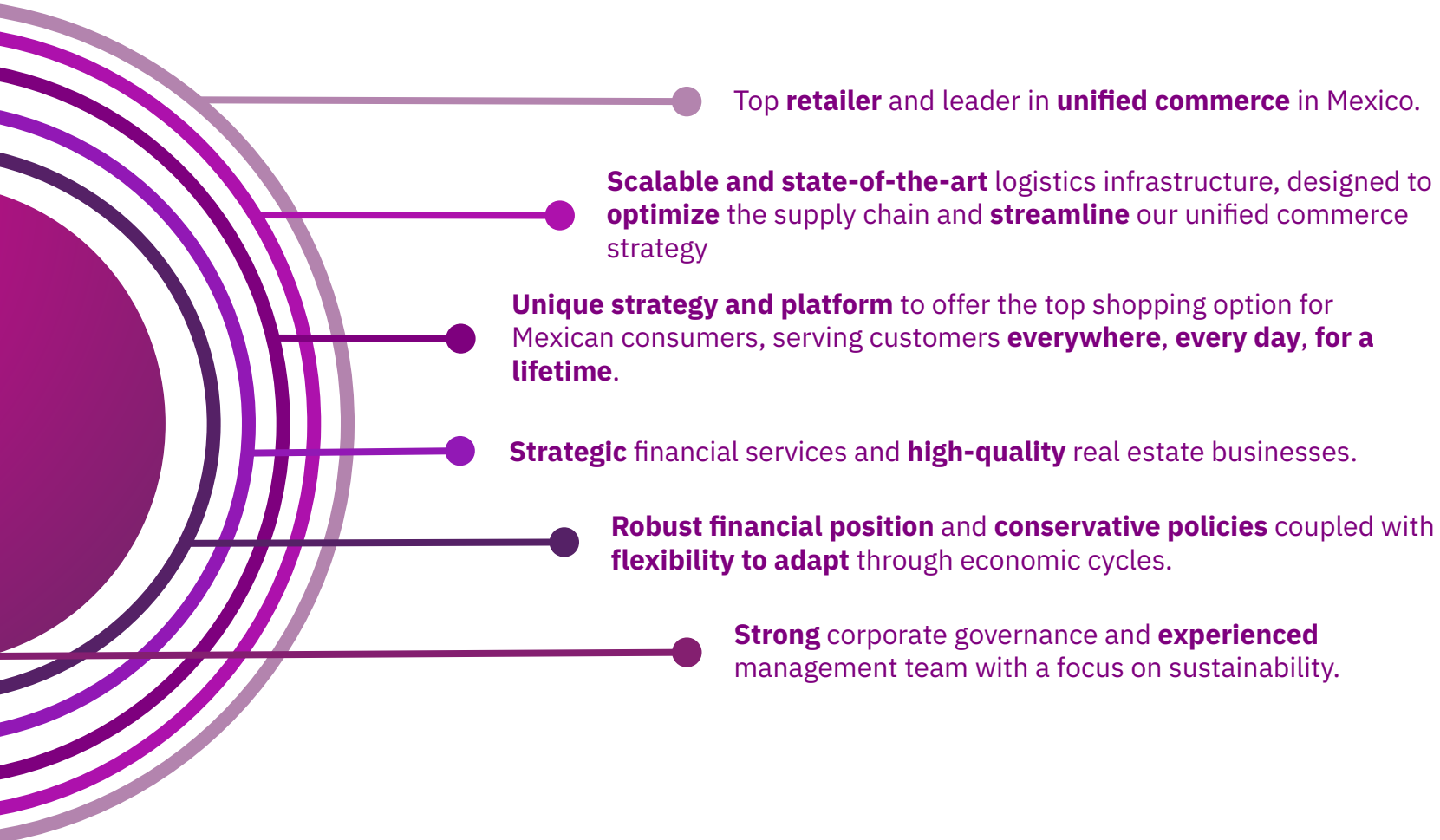
STRENGTHENING OUR STRATEGY THROUGH

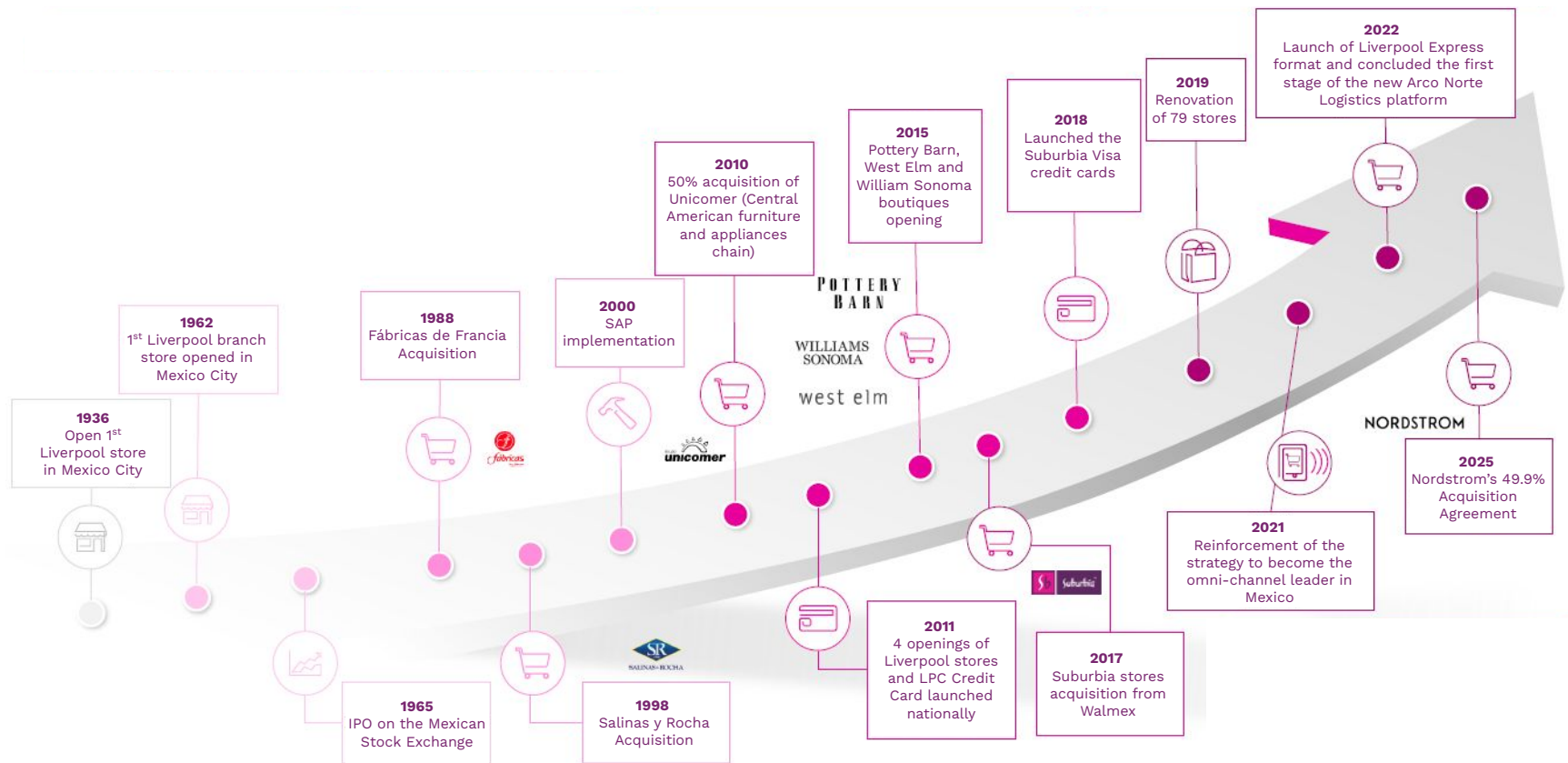


Leveraging our strongest assets such as our **brand, loyal customer base, brand and assortment, footprint,** and our **financial business capabilities.**

SOLID FINANCIAL PERFORMANCE

Total Revenue \$57,290 1.5%	EBITDA \$8,522 (1.2)%	EBITDA Margin 14.9% (41) bps	Net Debt / EBITDA 0.62x
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“EPL es parte de tu vida”

We strive to become the **leading unified commerce** platform for **Mexican consumers**.

Our Key Objectives

01 Grow our
E-Commerce share.

02 Become the undisputed
leader in
unified commerce.

03 Create a differentiated and
sticky experience for **every**
customer journey.

HIGH-LEVEL INITIATIVES



Enablers

IT Transformation

Customer Experience

Data Analytics & AI

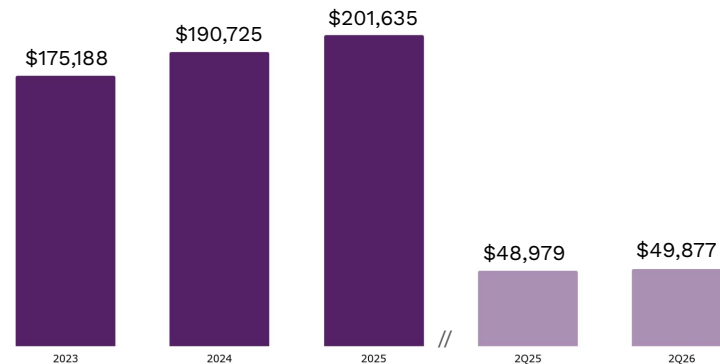
Supply Chain

Human Capital

TRUSTED PARTNER FOR WORLD-CLASS BRANDS, IN-STORE & ONLINE



DRIVING VALUE THROUGH OUR PRIVATE LABEL PORTFOLIO

CONSISTENT GROWTH OF RETAIL REVENUE^{1,2}

ONE OF MEXICO'S LARGEST ONLINE APPAREL RETAILERS





Our **72 Liverpool Express** locations serve as a **logistics hub** and **contact point** for physical and digital retail.

Each location becomes a comprehensive **service center** for customers; enhancing the overall shopping experience.

Digital sales make ~75% of sales, the balance are in-store purchases and extended catalog orders.



Digital Growth & Omnichannel Strategy

Digital share reached 8.7%. We continue to scale our Marketplace offering to capture a larger share in online sales categories.

Strategic Expansion & Footprint

We maintain our strategic goal of consolidating our presence across all 32 Mexican states¹.

Product Mix

Reconfiguration of commercial spaces to increase visibility for high-demand seasonal categories and financial products.

Credit Synergy

Strengthening customer loyalty through expanded credit penetration, now including the 'Minipagos' fixed-installment offering.

FINANCIAL DIVISION AS AN ENHANCEMENT TO BROADER SALES

Complements our ecosystem.

Provides customer insights.

Increases customer loyalty.

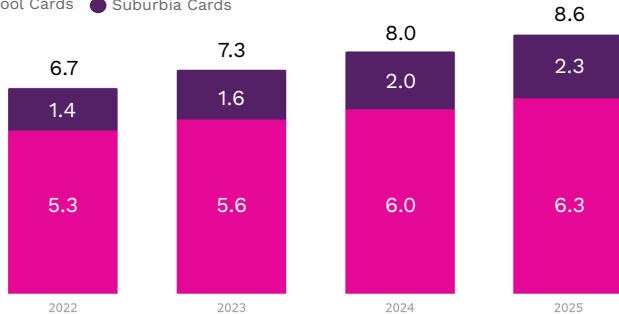
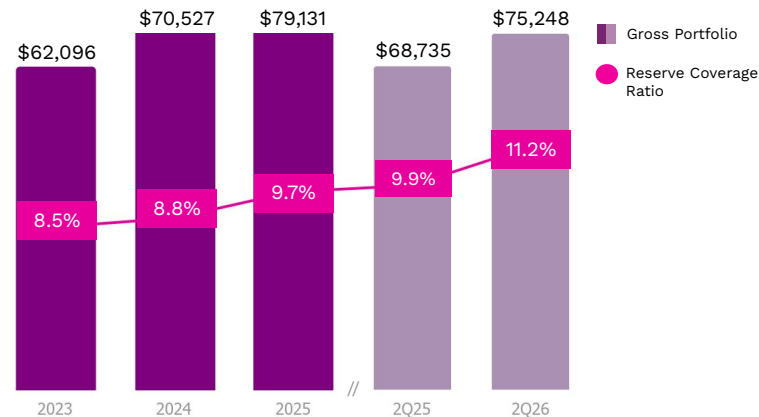
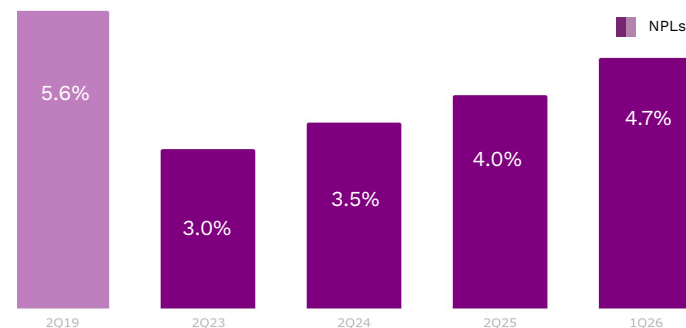
Targeted offerings.

Own Payment Methods:

Liverpool 54.2% — Suburbia 38.4%

CONSISTENT ANNUAL GROWTH IN CREDIT CARDS ISSUED²

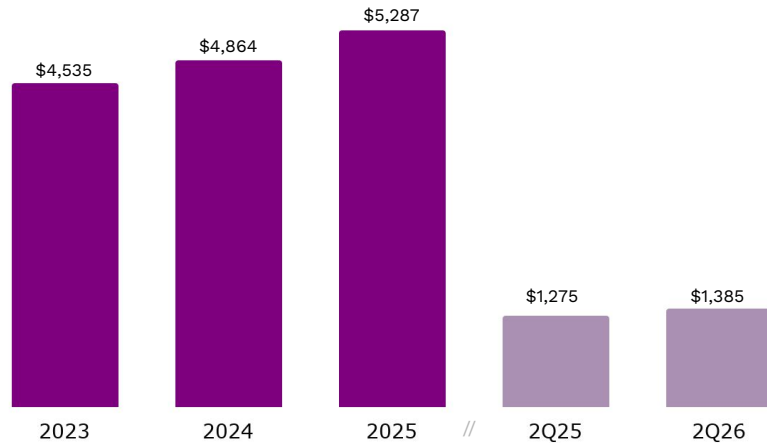
● Liverpool Cards ● Suburbia Cards

EFFECTIVE CONTROLS¹DISCIPLINED RISK MANAGEMENT BALANCING PORTFOLIO GROWTH³

Figures expressed in millions of pesos unless expressed otherwise. | 2Q26 Figures, except credit cards issued. | Growth YoY. | ¹Loan Loss Reserve Coverage is calculated by dividing provision for impairment of loan portfolio by gross credits related to customer contracts. | ²Millions of issued cards, includes revolving cards and Minipagos fixed-term financing. | ³Figures represent accounts 90 days overdue (%). | Credit loss provisions totaled Ps.\$2.1 billion for the quarter, increasing 26.8% year over year.

Important source of revenue and a **strategic complement** to our commercial and services operations by providing **high-profile facilities** that attract **potential customers** to our department stores.

CONSISTENT GROWTH OF OUR REAL ESTATE BUSINESS REVENUE¹



30
Shopping Centers

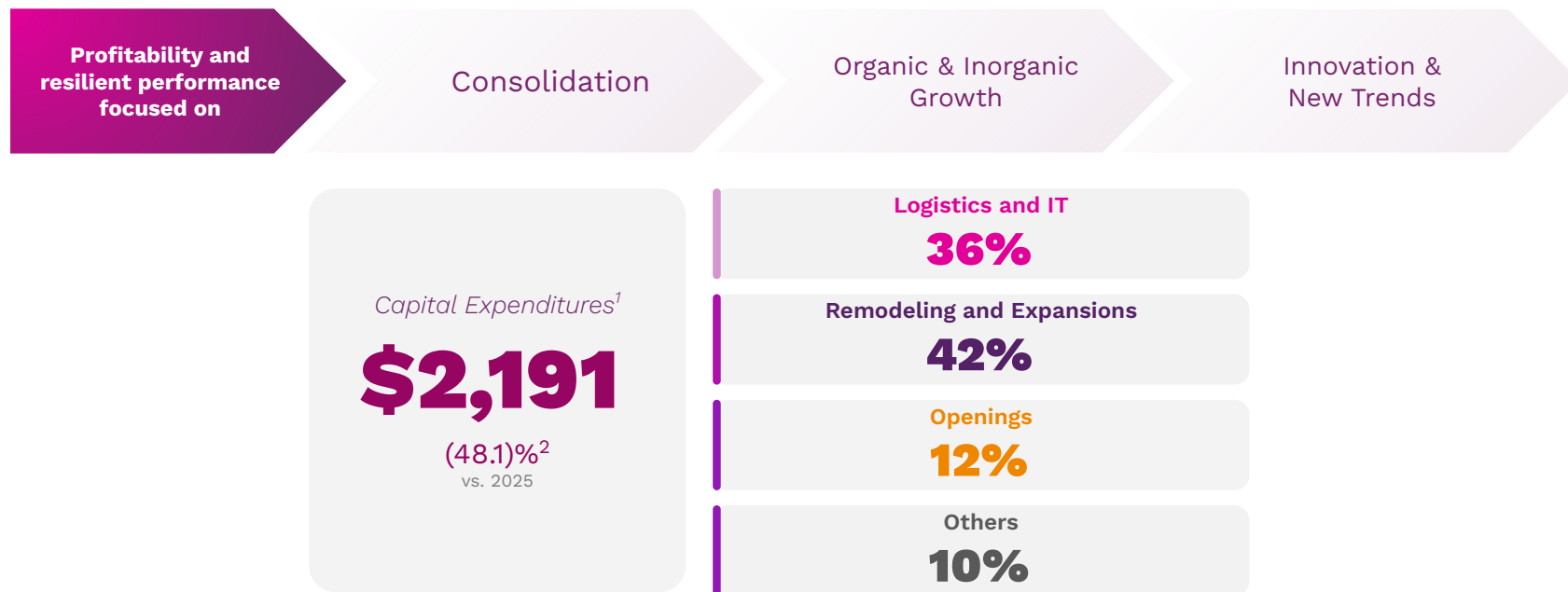
1.04M sqmt
Leasable Area

94.1%
Occupancy Rate

+2,600
Tenants

+100 million
Annual Visitors

Today, we are securing our future through disciplined capital deployment, prioritizing **state-of-the-art logistics**, strategic **technology**, and maintaining a best-in-class **omnichannel retail experience**.



A Transformational Supply Chain Hub:

Arco Norte consolidates multiple legacy warehouses under a single, highly flexible roof to support long-term growth.

Operational Stabilization: The facility is now operating normally. The final transition of parcel delivery and minor system optimizations will continue over the coming months, with an immaterial financial impact.

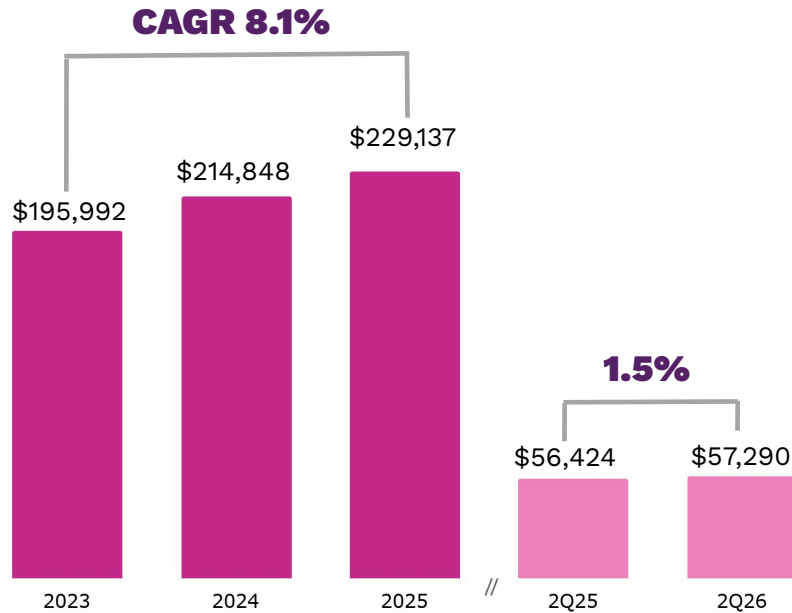
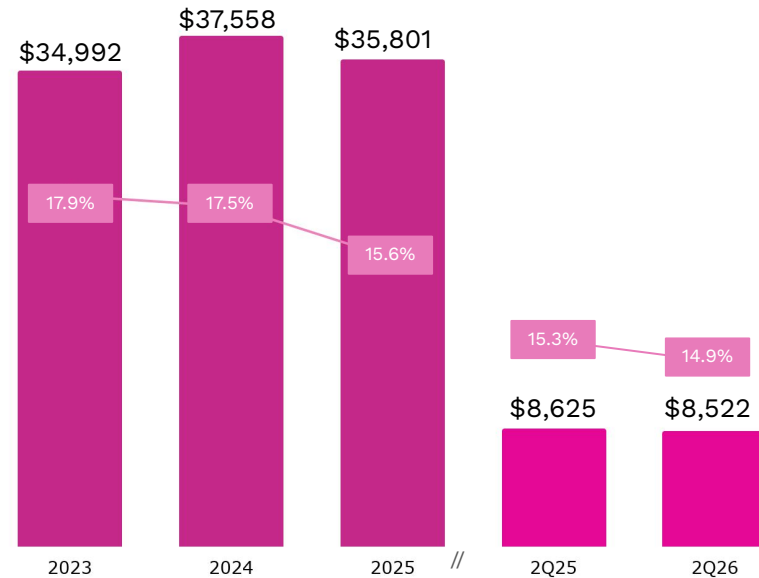
State-of-the-Art Automation and Optimization: The facility integrates comprehensive systems for tagging, serialization, and QA, with significant robotics automation to streamline inventory.

~\$17BTotal Investment¹**~200k**

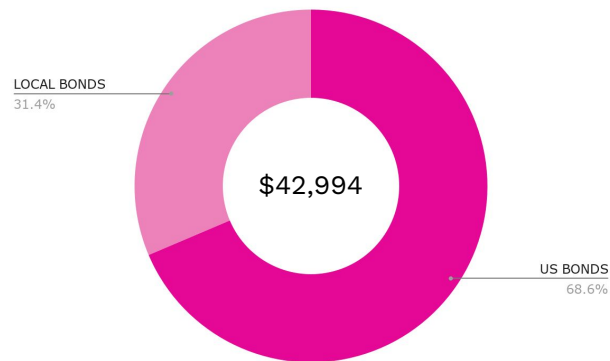
Total Square Meters



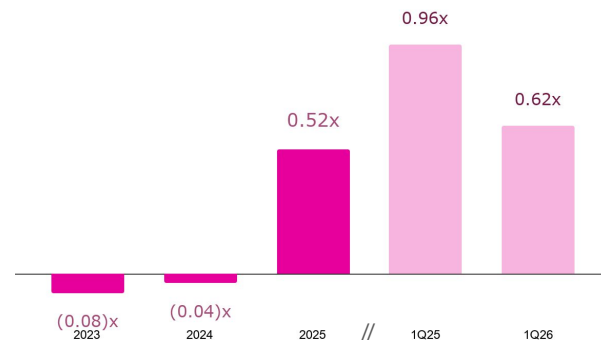
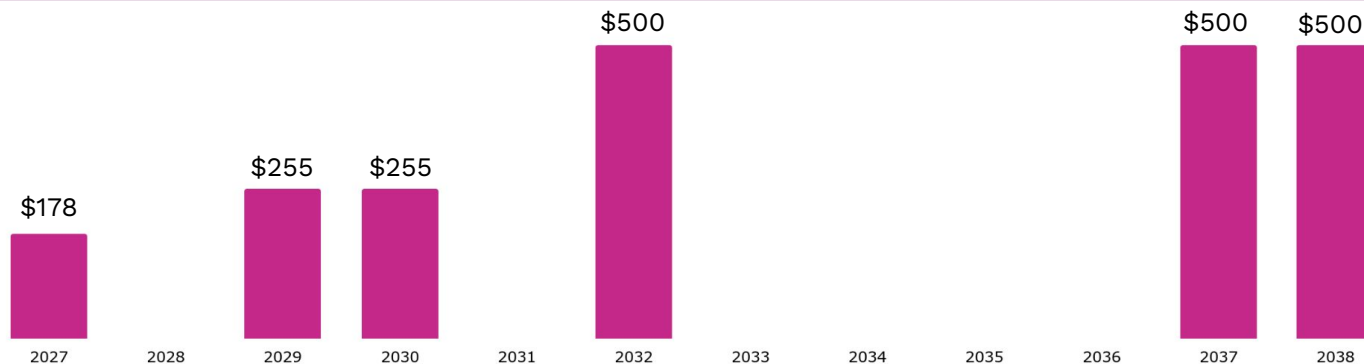
Figures expressed in millions of pesos unless expressed otherwise. | Regarding the one-time impact from our logistics stabilization, we recognized a cumulative total of \$250 million pesos. This figure is fully in line with our previous guidance for fiscal year 2026. | ¹Approximate figure representing the project's cumulative multi-year CAPEX, which includes land acquisition, facility construction, robotics infrastructure, automation, and IT systems.

HISTORICAL REVENUE EVOLUTION¹EBITDA TRACK RECORD²

CURRENCY AND INTEREST RATES RISK MANAGEMENT



CONSERVATIVE NET DEBT TO EBITDA RATIO

MANAGEABLE MATURITY PROFILE (US MM)¹

Figures in millions of pesos unless otherwise noted. | 1Q26 Figures. | ¹Issued amounts. | All USD-denominated debt is fully hedged for principal and interest on maturities prior to 2025; maturities from 2025 onward are hedged for principal only. Total debt is 100% fixed-rate with an 9.39% weighted average cost.

TWO BRANDS, MULTIPLE SOLUTIONS, ONE UNIVERSE OF CUSTOMERS¹

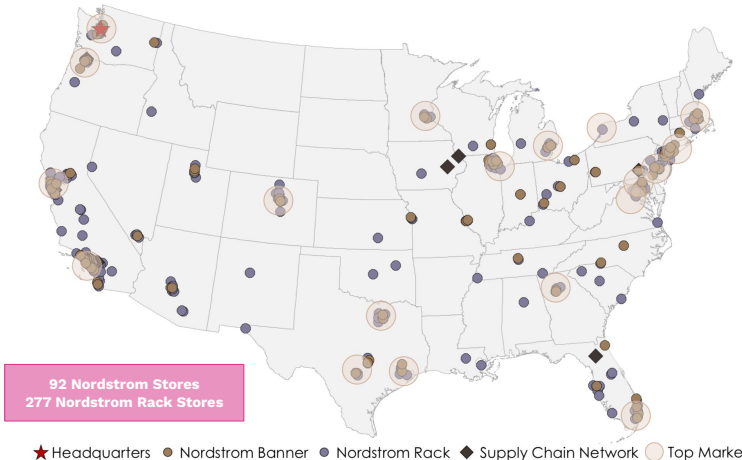
NORDSTROM



Brand Proposal

Modern, aspirational, and brand-loyal customers who value quality and a personalized experience.

Budget-conscious customers looking for deals on their favorite brand-name trends.

STRATEGIC EXPANSION FOCUSED ON KEY MARKETS¹

ONE OF NORTH AMERICA'S LEADING PREMIUM RETAILERS

Net Sales ² +5.9%	Adj. EBITDA Margin ² 9.7%
Results from Associates ³ Ps.807M	Dividends Received ⁴ \$9.3M

STRATEGIC RATIONALE & VALUE CREATION

A **unique opportunity** to access a broad **platform in the United States** and **diversify Liverpool's geographical exposure**

Improve the **omnichannel customer** experience by **sharing best practices** between both companies

Collaboration opportunities in areas such as **e-commerce, advanced analytics, logistics, private label brands, loyalty programs, and customer service**

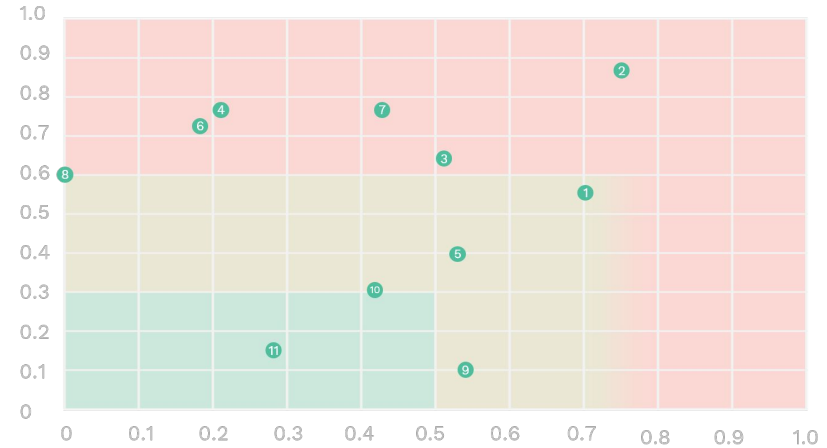
A **strong leadership team** and robust governance structure to drive growth.

¹As of April 1st, 2025 based on Company's Filings. | ²Figures represent 100% of Nordstrom's operations from March to May 2026, with growth shown on a year-on-year basis and calculated in USD. | ³2Q26 figures in pesos reflect El Puerto de Liverpool's proportional ownership interest of 49.9%. | ⁴Dividends received during 1Q26. Expected additional dividends of approximately \$28M USD to be received during the second-half of 2026.

OUR MODEL DRIVES AND INTEGRATES ENVIRONMENTAL, SOCIAL, AND CORPORATE GOVERNANCE INITIATIVES.



WE UPDATED OUR MATERIALITY MATRIX ANALYSIS TO EVALUATE MATERIAL TOPICS FROM FINANCIAL TO IMPACT MATERIALITY PERSPECTIVES



- | | |
|--|-----------------------------|
| 1. Business Ethics and Transparency | 7. Operating Eco-efficiency |
| 2. Human Capital | 8. Risk Management |
| 3. Cybersecurity | 9. Customer Relations |
| 4. Corporate Governance | 10. Community Engagement |
| 5. Climate Change | 11. Biodiversity |
| 6. Supply Chain and Responsible sourcing | |

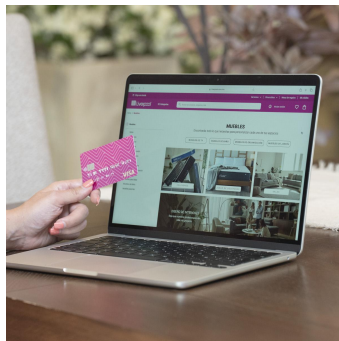
S&P and
Fitch Ratings
reaffirmed
Ratings with a
Stable Outlook.



Liverpool Pocket
awarded **Best**
Ecommerce of the
Year by Ecommerce
MX 2026.



Introduced **six** new
brands to our
exclusive **G.L.A.M.**
portfolio.



Included in the DJSI
MILA Pacific
Alliance Index; **only**
Mexican retailer
listed.



Ranked **3rd World's**
Best Retail Media
Unit by IGDS.





Same-Store-Sales: **2.5% - 3.5%**



Suburbia Openings: **2 new stores**
Same-Store-Sales: **(1.0)% - 1.0%**



Digital GMV Growth: **10.0% - 12.0%**



Net Loan Portfolio Growth: **6.0% - 8.0%**
Non-Performing Loans (NPLs): **4.2% - 4.7%**
NPLs Provision Growth: **20.0% - 25.0%**



EBITDA Margin: **14.5% - 15.5%**



CAPEX: **\$8 - \$9 billion**



THANK YOU!

For further financials and contact information visit
www.elpuertodeliverpool.mx/en/index.html

 Liverpool

 Suburbia

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